FROST & SULLIVAN



Global Mega Trends & Innovation Trends and Implications to Business, Society and Cultures

September 2015

About Frost & Sullivan



Serving our Clients
Through the Growth Cycle



Growth Learning Solutions



Growth Implementation



Technology Insight & Foresight

Growth Pipeline Determination of opportunity universe/ prioritization Monitoring & Evaluation Deep analysis Optimization of Strategies & of prioritized Implementation opportunities Panning tary dead.

Implementation Translation of Go-to-Market Strateges



Mega Trends
Visionary Innovation



Growth Consulting



Definition of Mega Trends That Frost & Sullivan Tracks

Mega Trends are transformative, global forces that define the future world with their far reaching impacts on businesses, societies, economies, cultures, and personal lives.

Global Mega Trends



Urbanization – City as a Customer



Bricks and Clicks



Future Infrastructure Development



Smart is the New Green



Innovating to Zero



Health, Wellness and Well Being



Social Trends: Gen Y, Middle Bulge, Sheconomy, Geosocialization



Future of Energy



Future of Mobility



Connectivity and Convergence



Economy: Beyond BRIC: The Next Game Changers



New Business Models: Value for Many

Source: Frost & Sullivan analysis.

News Headlines in 2025



Robots have entered our homes for personal use.



Big data has entered the Zettabyte era.

Sensory devices guide our everyday lives.



3D printing is commonplace. 4D printing is gaining mainstream acceptance.





Mobile financial transactions are now in crypto-currencies.



High Speed Rail to connect from China to Europe.

There are 6 million autonomous cars in Europe and North America.

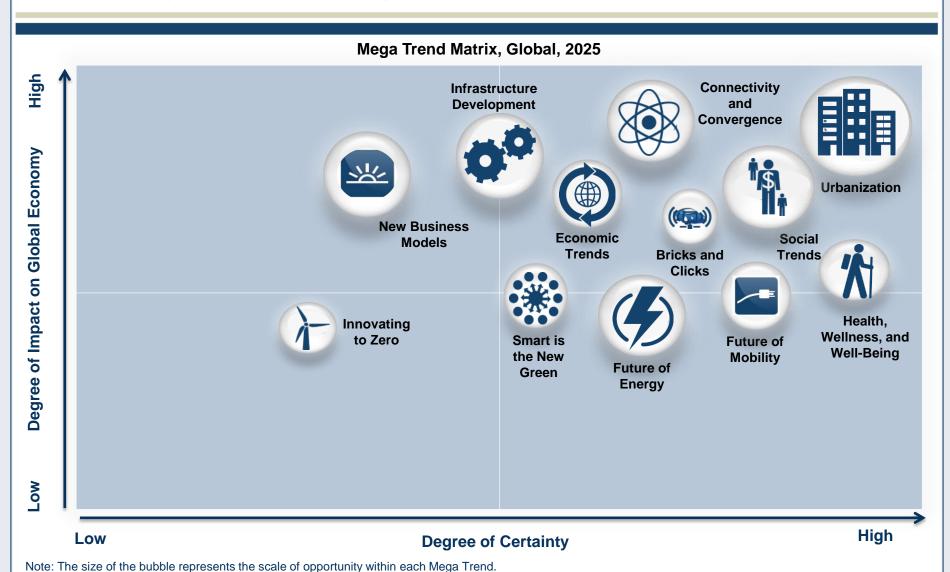


Summer Sale: Low-cost holidays in space.



The Mega Trend Matrix

Understanding Implications of Key Mega Trends on Global Economy



These Mega Trends have been plotted based on quantitative and qualitative reasoning.

Source: Frost & Sullivan Analysis

Transformational Shift #1 - Connected Living

Digital solutions for a connected life expected to create a market potential of \$731.70 billion by 2020

Connected Living describes a world in which consumers use many different devices to experience compelling new services that integrate video, voice, and data services to provide access and ubiquitous connectivity anytime and anywhere.



Connected Home

- Home Automation
- Smart Meters and Smart Thermostats
- Intelligent Lighting
- Remote monitoring and control
- Home health Remote diagnostics; wearable health devices



Connected Work

- Mobility Mobile email, enterprise mobile apps, people locator, bring your own device,
- Communication unified messaging, remote desktop access,
- Networking Web-based project collaboration tools,

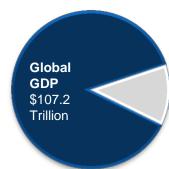
Connected Living



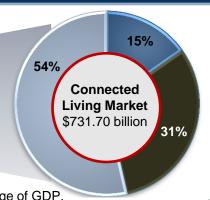
Connected City

- eGovernance
- eCitizens
- Smart transportation cards
- E-learning
- Mobile banking
- Digital classroom, Remote education service, Digital library

Connected Living Market Potential, 2020



Internet Economy* \$14.7 Trillion



■Connected Work

■Connected Home

■ Connected City

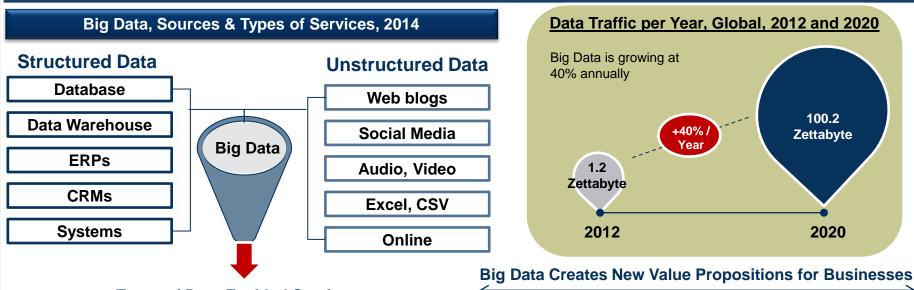
Source: Frost & Sullivan analysis.

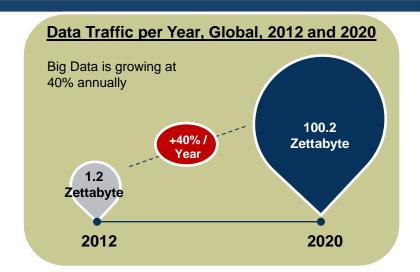
*Average based on data reported by OECD economies and BRIC nations as a percentage of GDP.

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Transformational Shift #2 – Big Data Deluge

Digital content is doubling every 18 months - 90% of the data in the world today has been created in the last two years alone





Types of Data-Enabled Services

Social Sentiment **Analysis**

Data Analytics

Marketing **Optimization -**Micromarketing

Open Innovation

Discovery and **Navigation**

IT Economics

Security Intelligence

Asset Management

Data Visualization

Cloud-connected cars

Nissan is looking at analytics on sensor data and telematics to improve self-diagnostics

Smart Factories

Pepsi's Latin American division merged customer, logistics, and manufacturing data to significantly improve its plant operations

Facebook Personalized Marketing

Facebook analyses location data to reach more customers with personalized, targeted products

Emergency Responses

During Superstorm Sandy, 2012, Twitter hashtags were analysed to find out where power, fuel, food and water were urgently needed.

Source: IBM, Cisco, Frost & Sullivan Analysis

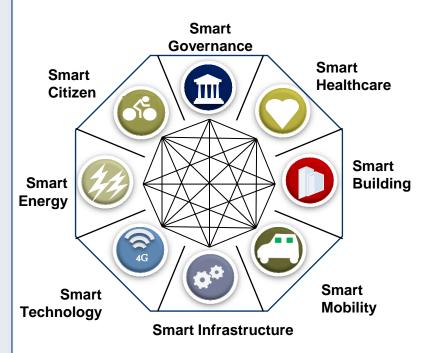
Transformational Shift #3 – Smart Cities

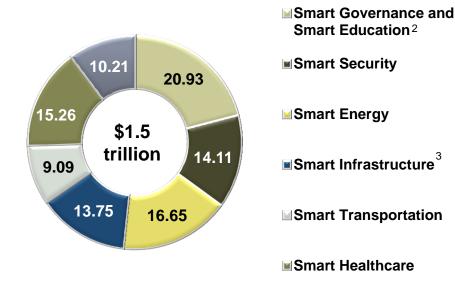
Smart cities to create huge business opportunities with a market value of \$1.565 trillion by 2020

Smart cities are cities built on "Smart" and "Intelligent" solutions and technology that will lead to adoption of at least 5 out of the 8 following smart parameters. Smart energy, Smart building, Smart mobility, Smart healthcare, Smart infrastructure, Smart technology, Smart governance and Smart citizens

Smart Diamond to define Smart city

Smart City Market by Segments¹, Global, 2020





- 1 Smart citizen and smart technology is covered in other segments such as governance and infrastructure
- 2 Smart Education includes eLearning services for schools, universities, enterprises, and government entities.
- 3 Smart Infrastructure includes sensor networks, digital management of water utilities not included in other segments.

Source: IBM, Cisco, Frost & Sullivan Analysis

■Smart Building

Transformational Shift #4 – Wearable Computing

Electronic devices that can be worn by the bearer, incorporating advanced computing technologies

Timeline

2012 Nike Fuel Bands (Fitness & Healthcare)

2013
Google Glass
(Consumer Electronics)

2014
Samsung Smart Watch
(Consumer Electronics)

2015 (expected)
Apple iWatch
(Consumer Electronics)

- Future of wearable technology will be characterized by its functionality, design and non-intrusiveness
- Wearables are moving away from the face and wrists and onto glasses, clothes and jewellery



Wearable Devices
Market (2020)
\$11.2 Billion

Wearable
Healthcare
Market (2020)
\$5.45 Billion

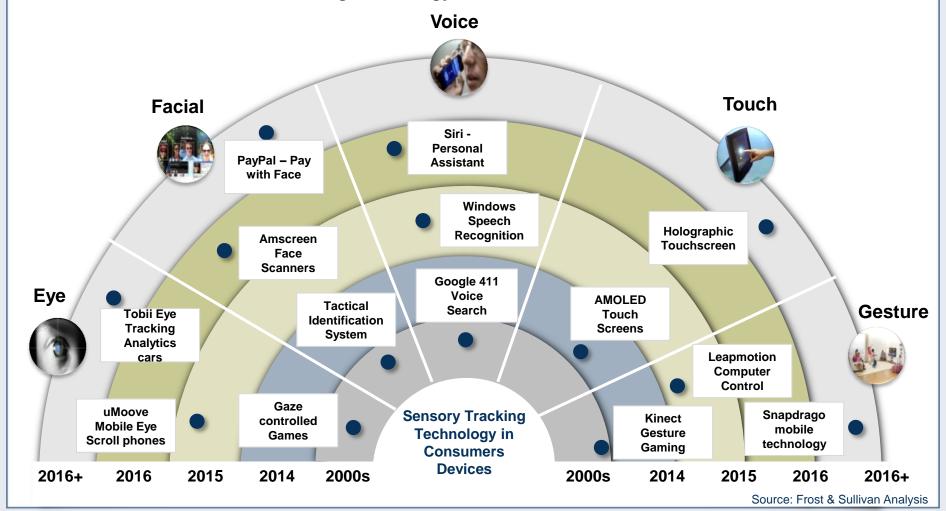
Remote Monitoring (2020) \$1.2 Billion

Source: Frost & Sullivan

Transformational Shift #5 – Sensorization of Things

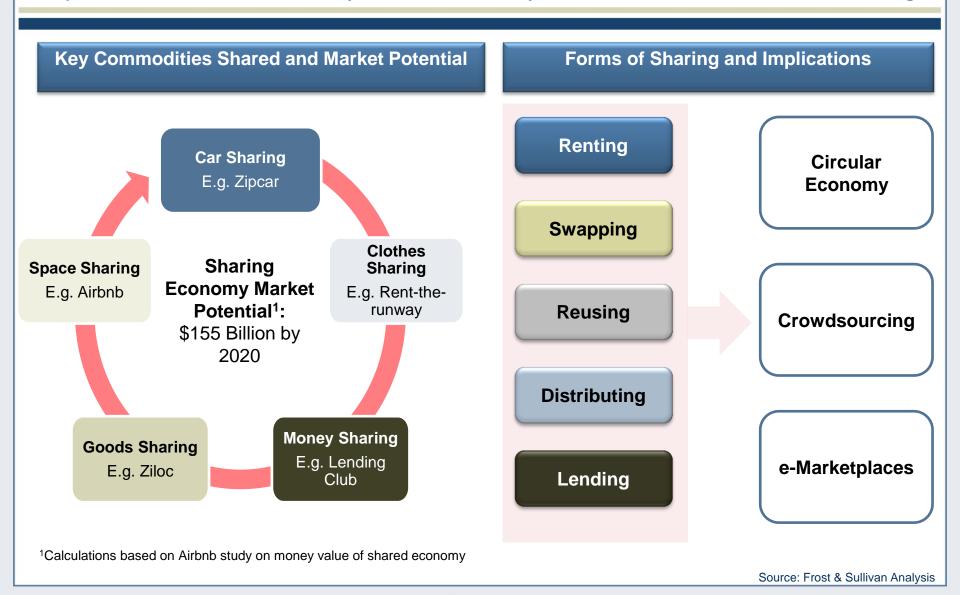
Multi-Factor sensory-based trackers revolutionise the field of personal devices

The radial timeline diagram depicts which products are impacted in the next decade by sensory tracking technology in consumer electronics



Transformational Shift #6 – Sharing Economy

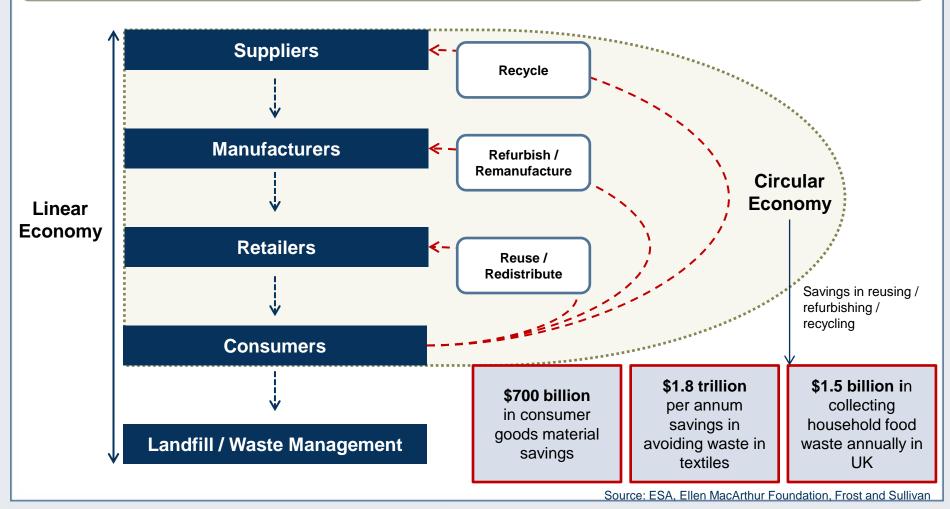
Facilitators and intermediaries take the new form of peer-to-peer / people-to-people marketplace as the phenomenon of shared economy rises, underlined by online convenience and benefits in savings



Transformational Shift #7 – Circular Economy

Circular Economy to promote efficient use of resources, cleaner production and support resource optimization and an opportunity in excess of \$1 trillion for the global economy.

Circular economy refers to an industrial economy, which on contrary to the traditional linear economy, reclaims the used materials and recycles it as secondary raw materials for new products.



Transformational Shift #8 –3D Printing

The consumer and commercial products are expected to account for 28% of 3D printing revenues by 2020

3D printing is a computer-driven additive manufacturing technology used for producing the final product from a digital model by laying down successive layers of material.

Finish Design **Print**

3D printing begins with creating a digital model of the object, usually using CAD software

The 3D printer slices model into numerous digital cross-sections, and automatically builds the model using materials like thermoplastics

The final 3D printed object is then cleaned to remove overhung material and is polished for final use

3D Printed Products in Key Industries

- Human Organs
- Medical Devices
- Body Tissues
- Nano-medicine
- Pharmaceuticals

Healthcare



- Concept Modeling
- Prototypes
- Spare Parts
- End-use Parts
- Tooling

Automotive

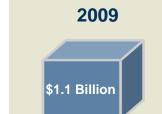


- Manufacturing Ondemand
- Cutting Tools
- Customization
- Domestic Production

Manufacturing



Global 3D Printing Market, Segment Breakdown, 2009 and 2020

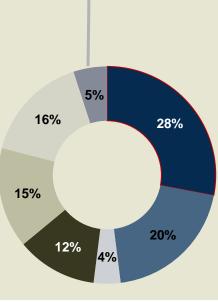


Total Market (\$Billion)



By Industry (% Share)

- Consumer & Commercial
- Automotive
- **Architecture**
- Industrial Application
- Aerospace & Defense
- **Medical and Dental**
- Other



2020

Source: Frost & Sullivan Analysis

Transformational Shift #9 – Resource Nexus

Discovery of new technologies and energy sources has altered the global energy landscape making key resources such as water, food, and minerals more easily accessible



Source: FAO, IEA, IFPRI, WHO, and Frost & Sullivan Analysis

Transformational Shift #10 – Rise of the Robots

Robots priced between \$1,566 and \$4,699 could enter our personal lives commercializing the personal robots market by 2020

Commercialization of Robotics

Steep fall in personal robots ownership prices from \$150,000 to \$1,000

ASIMO = \$150,000



- Non-commercial
- Not for sale
- Available only on lending basis

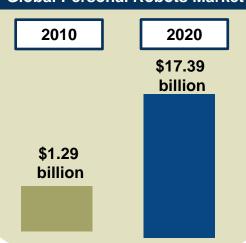
LUNA = \$1,000



- Commercial
- Currently available on auction basis
- Expected to retail between \$1,000 and \$3,000

2004 2013

Global Personal Robots Market



Robotics for Elderly Care: Assisted Living



Robots for household care



Robots for companionship



Robots at Home (Personal Robot Applications)

Robots as Teaching Assistants



Robots as Nannies



Robots as personal assistants

Source: Frost & Sullivan Analysis

Connectivity & Convergence

Connected Living—Breakdown by Segments

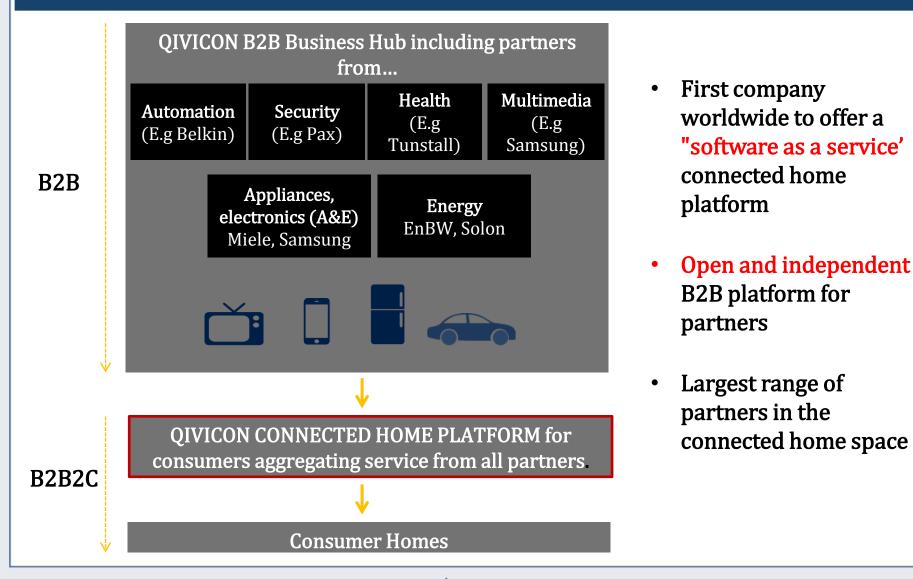
Connected City leads with an estimated market potential of \$392 Billion by 2020; Smart Governance and Education services will contribute 50% of growth in this segment

Connected Living Market: Market Size Breakdown by Segments, Global, 2020

	Market Segments (\$ Billion)	2012	2020
Home -	Health	3.48	20.11
	Media and entertainment	21.1	76.9
	Energy	2.35	8.61
	Automation and control	2.76	5.41
	Connected Home Total	29.65	111.0
Work -	Communication*	26.2	73.10
	Enterprise Mobility	48.01	145.02
	Enterprise Social Software	0.72	10.44
	Connected Work Total	74.92	228.44
	Governance	32.2	99.7
City	Banking and Financial	26.90	94.50
	Transportation	28	80
	Education	36	118
	Connected City Total	122	392.24
*Unified Communication Products and Solutions	Connected Living Total	226.83	731.70

Source: Frost & Sullivan Analysis.

Case Study: Connected Home's B2B Platform Of Deutsche Telekom A platform-based approach that brings together leading companies



Gamification - solutions to generate \$8 billion globally within a decade, driven by increasing need for consumer engagement

Gamification – a customer interaction approach to design behaviours, develop skills and engage customers

The use of game mechanics and design in non game context to impact engagement and outcome

Uses

- •Mobile and tablet applications
- Software programs
- Educational tools

Predicted areas of impact

- •Employee performance
- Education
- Personal development
- •Customer engagement platforms

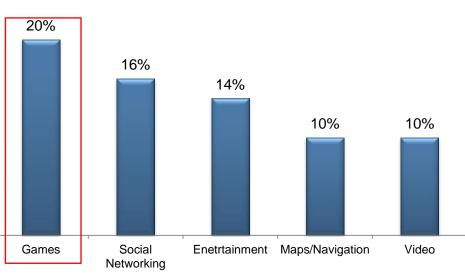
Current enablers

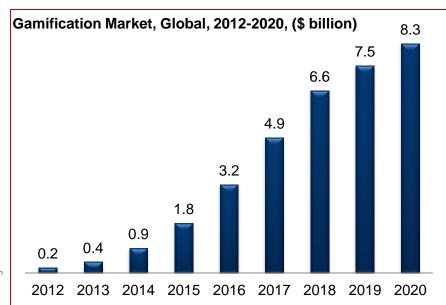
- Mobile
- •Cloud
- Social networking
- Location based services

Future enablers

Gesture controlAugmented reality







Source: Deloitte, Google Trends, Frost & Sullivan Analysis.

Implication: Connectivity Is Pushing Convergence

Connectivity will Accelerate Convergence of Industries, Products, Technologies and Competition



PRODUCTS









Space Based Solar Power



Car

Unmanned Technology









Autonomous Cars



Smart Automation





Building Technologies







Smart Home Hubs



Image Source:: 'Creative Commons and Dreamstime.

Source: Frost & Sullivan analysis

Convergence is Driving Unconventional Players to Contest for New Markets!

• Google - Nest, Titan Aerospace





Amazon - Dash, Fire TV





Facebook – Oculus,
 Connectivity Labs

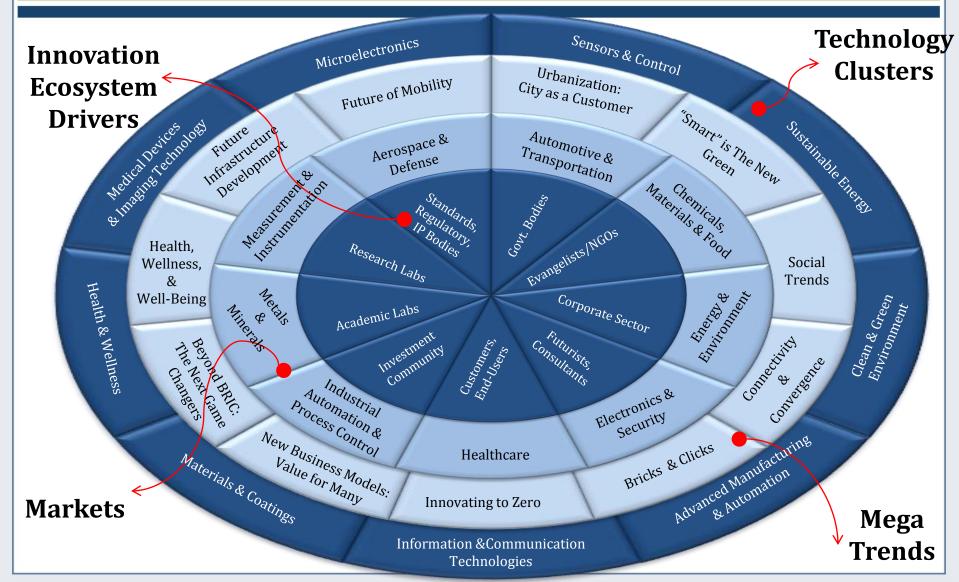




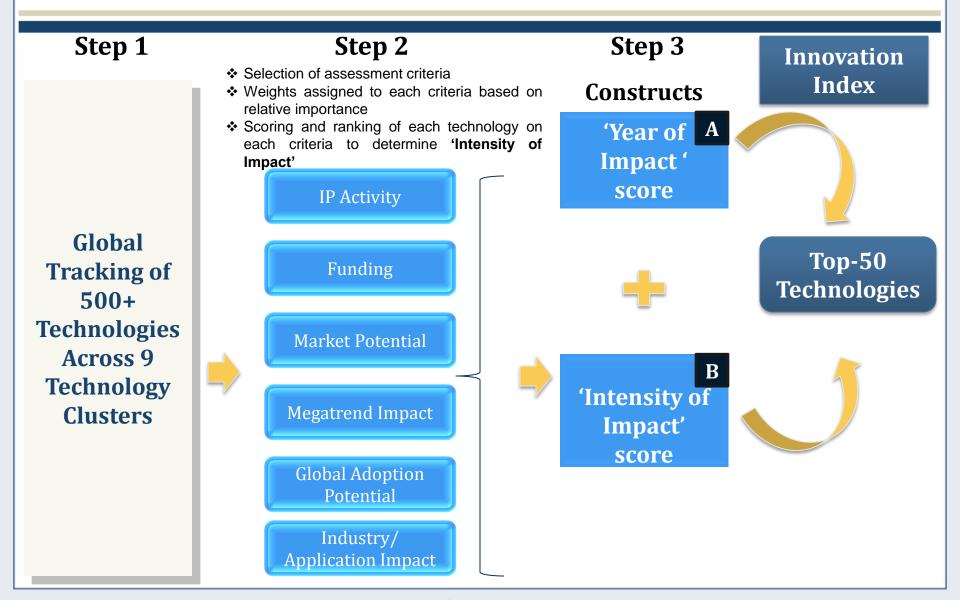
Technologies Driving Innovation

Innovation driven future world!

We look at "technology cluster ↔ market ↔ trend" interplay to evaluate and pick top 50 technologies (for a given year) from a larger pool of 500+ technology capabilities



Top 50 Technologies - Selection Methodology



Nanomedicine
Follow-on Biologics
Cancer Immunotherapy
Synthetic Biology
Stem Cell Therapeutics
Metabolomics

Health & Welln

Sustainable Energy

Big Wind Power
Floating LNG
Hydraulic Fracking
Heat Pumps
Li-based Batteries

Clean & Green Environment

Solid Waste Up-cycling
Desalination
Advanced Filtration
Air filtration
Smart Metering

Augmented Reality XaaS Platform Dark Data Cognitive Analytics

Context-Aware Computing Predictive Data Analysis Neuromorphic Computing Virtual Reality

Information & Communication Technology

Global Top 50 chnologi

Technologies

Medical Device & Imaging Technology

Digital Tomosynthesis
Bio-NEMS
Health Informatics
Neuromodulation Techniques

Advanced Manufacturing & Automation

3D Printing
Atomic Layer Deposition
Multi-material Joining
Composites Manufacturing

Microelectronics

Wearable Electronics
Wireless Charging
Printed/Flexible Electronics
Smart Haptics & Touch
OLED Displays

Materials & Coatings

Polymer Chameleons
Self-healing Materials
Biochemicals
Superhydrophobic Coatings
Antimicrobial Coatings
Carbon Fibers
Lightweight Composites

Sensors & Controls

Lifelogging
Touchless Sensing
Energy Harvesting
Sensor Fusion
Machine to Machine

Interesting signals associated with Top 50 Technologies

Identifying and evaluating macro/micro signals (past, present, forecasted) associated with the technologies is key to understanding true potential and future impact on markets and industries

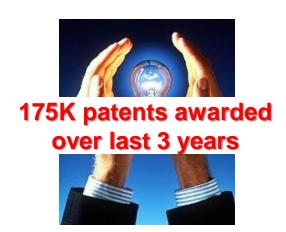
Market Potential





Funding

Patent Activity



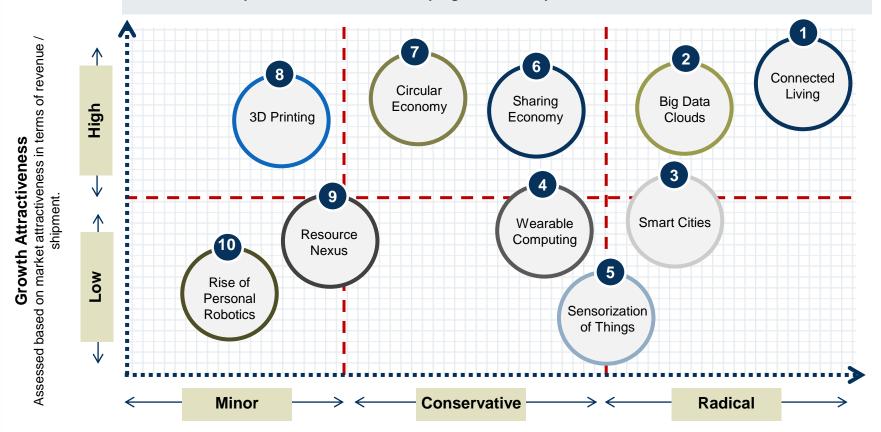


Convergence

Conclusion: Impact of The Transformational Shifts & The Emerging Industries

Top Ten Transformational Shifts by 2020

While all Mega Trends are important, the selection and raking of these trends indicate which seismic shifts will have particular relevance in shaping the landscape in which the world will evolve this decade.



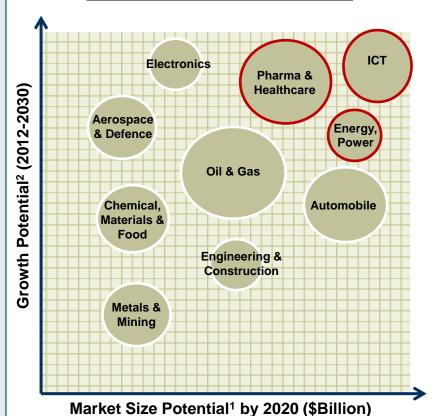
Impact on Future Products and Services

Measured based on most impact on future products and services capabilities resulting in new convergent and radical devices

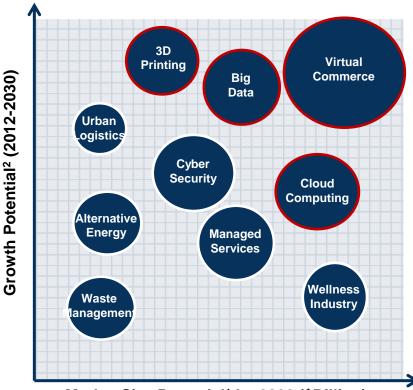
Source: Frost & Sullivan analysis.

10 Key Industries of the Future

Top Mature Industries by 2020



Top Emerging Industries by 2020



Market Size Potential¹ by 2020 (\$Billion)

Source: Bloomberg, Frost and Sullivan Analysis

¹Relative score assigned for potential annual turnover (revenue / shipment) of the industry in 2025

¹Measured by qualitative factors that has the scope to create a boom in the industry such as new patents, innovation cycle and industry impact

Innovative Convergence' Drives Solutions!





Thank You!

FROST & SULLIVAN

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Director Strategic Partnerships



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"We Accelerate Growth"